



# 2020 SAFETY REPORT

**Annual General Meeting**

**Saturday 20<sup>th</sup> November 2021**





# STATISTICS

	2016	2017	2018	2019	2020
Accidents	28	31	41	45	<b>16</b>
Incidents	21	46	102	80	<b>26</b>
SPADS	0	1	2	2	<b>2</b>
Near Misses	0	0	2	4	<b>0</b>



# COMMENTARY 1

- There were three reportable incidents; two Stop Boards Passed without authority during shunting operations and one derailment during shunting.
- There were was one serious personal injury accident reportable under RIDDOR
- Covid related closures have distorted the figures.
- There was one ORR Inspection during 2020 to investigate a Personal Injury accident in C&W – two Prohibition Notices were issued for machines with inadequate guarding. Following a through investigation, a major programme of safety improvements within the Loco & C&W departments has been undertaken and is expected to be complete in early 2022



## COMMENTARY 2

- Successful resumption of services after lockdown 1
- Footplate and signalman numbers at high levels but very little practical training achieved last year – potential effect in 4 to 5 years time
- Restructure led to loss of experience but improved culture in certain areas
- Continued use of HOPS for competence recording, A&I reporting increased, use for Asset Management started
- P. Way systems development increased and infrastructure management enhanced.
- Significant work on review of SMS & SSM with more work taking place in 2021/22



# COVID MANAGEMENT

- Operated around 3.5 months last year with much reduced services
- A new Safety system Manual chapter was written and constantly reviewed – and continues to be
- Generally good compliance
- Covid Secure Status achieved
- Arrangements well received by visitors



# SAFETY STRATEGY

- Collaboration with others to develop common standards for Heritage Railways
- Open engagement with ORR & others in the sector to lead and support continuous improvement
- By 2024:-
- We should score at least Level 3 (Standardised) on RM3 measures
- At least 25% of elements to be Level 4 (Predictable) on RM3 measures



# RAIL MANAGEMENT MATUREITY MODEL (RM3)

	MANAGERS (7)	TRUSTEES (12)	COMBINED	MIN SCORE	MAX SCORE
SP1 Leadership	1.86	2.67	2.27	4	1
SP2 Board Governance	2.17	2.17	2.42	4	1
SP4 Safety Management System	1.57	2.38	2.08	3	1
OP2 Competence Management	1.57	2.25	2.00	3	1
OC7 Record Keeping & Document Control	1.86	2.25	2.11	4	1
P11 Risk Assessment & Management	1.71	2.33	2.11	4	1
RCS2 Asset Management	1.50	2.25	2.00	4	1
MRA2 Audit	1.83	2.17	2.06	4	1
MRA3 Incident investigation & management	2.08	2.79	2.56	4	1